

## Required Documents for Local License Review

1. Resume of Chief Administrator and of Program Director.

We have not received this, but know enough of Mr. Barker's experience to be able to consider the application without it. However, we are concerned that one person should hold the three positions of President of the Board, Executive Director of the Agency, and Program Director, in addition to the activities of developing other programs, public relations and fund-raising.

2. State Charter.

This is properly on file.

3. Referral Agreements, documented with letters of agreement.

None have been presented. We are aware of the numerous sources for referral in (Courts, schools, physicians, parents, self-referrals). But there is no documentation of cross-referral (referral to other agencies or resources) and local agencies have reported only one instance of a referral from the Seed. In the meantime, we are receiving calls from some local agencies who are concerned about treatment given their clients who have gone to the Seed (Youth Counsellors from the Division of Youth Services, Guidance Counsellors at the schools, Juvenile Court judges).

4. Health and Zoning Certificate.

These are properly on file.

5. Building Layout.

This has been properly accomplished.

6. Audit and Financial Balance Sheets.

These are properly on file.

The County Budget Director has described unprecedented difficulties in obtaining the Seed's cooperation in preparing the details of a contract ordered by Metro Commissioners.

Various Broward County officials have frequently spoken of difficulties in cooperation.

If these difficulties were limited to attempts to by-pass bureaucratic red tape for the sake of expediting program results, or even limited to the problems of other organizations having to deal with an admittedly cantankerous director, this would be sufficient for serious concern about the desirability of licensing this program.

However, the history of this uncooperativeness and open defiance toward the established agencies and coordinating bodies will have even more serious consequences as drug program coordination moves forward toward already-established goals and procedures. Several such activities in which total cooperation is absolutely essential for the community or the community efforts are doomed:

1. The complete switch from uncooperative competing agencies to a cooperative group of agencies working together toward the community good.
2. Beginning efforts toward a single "referral assistant" to the Courts, offered by the collective agencies on a rotating basis.
3. A single central intake, referral, record-keeping, follow-up and success evaluation system to serve all agencies in the County.
4. A new client-reporting system now required by NIMH and the State Drug Abuse Program which required certain statistical information from all drug programs be collected through the local State Drug Abuse Program Office.

With the Seed's record of community uncooperativeness, disparaging public remarks about other programs, open defiance toward the coordinating agencies including the local State Drug Abuse Program Office, what can we expect from them in effective participation in the above current and future developments that are of major community significance.